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Topic:

**OVERVIEW OF THE PROJECT BRIDGE
STRATEGIC BLUEPRINT, IMPLEMENTATION
STATUS, AND POLICY ROADMAP (2026 UPDATE)**

OVERVIEW OF THE PROJECT BRIDGE STRATEGIC BLUEPRINT, IMPLEMENTATION STATUS, AND POLICY ROADMAP (2026 UPDATE)

By

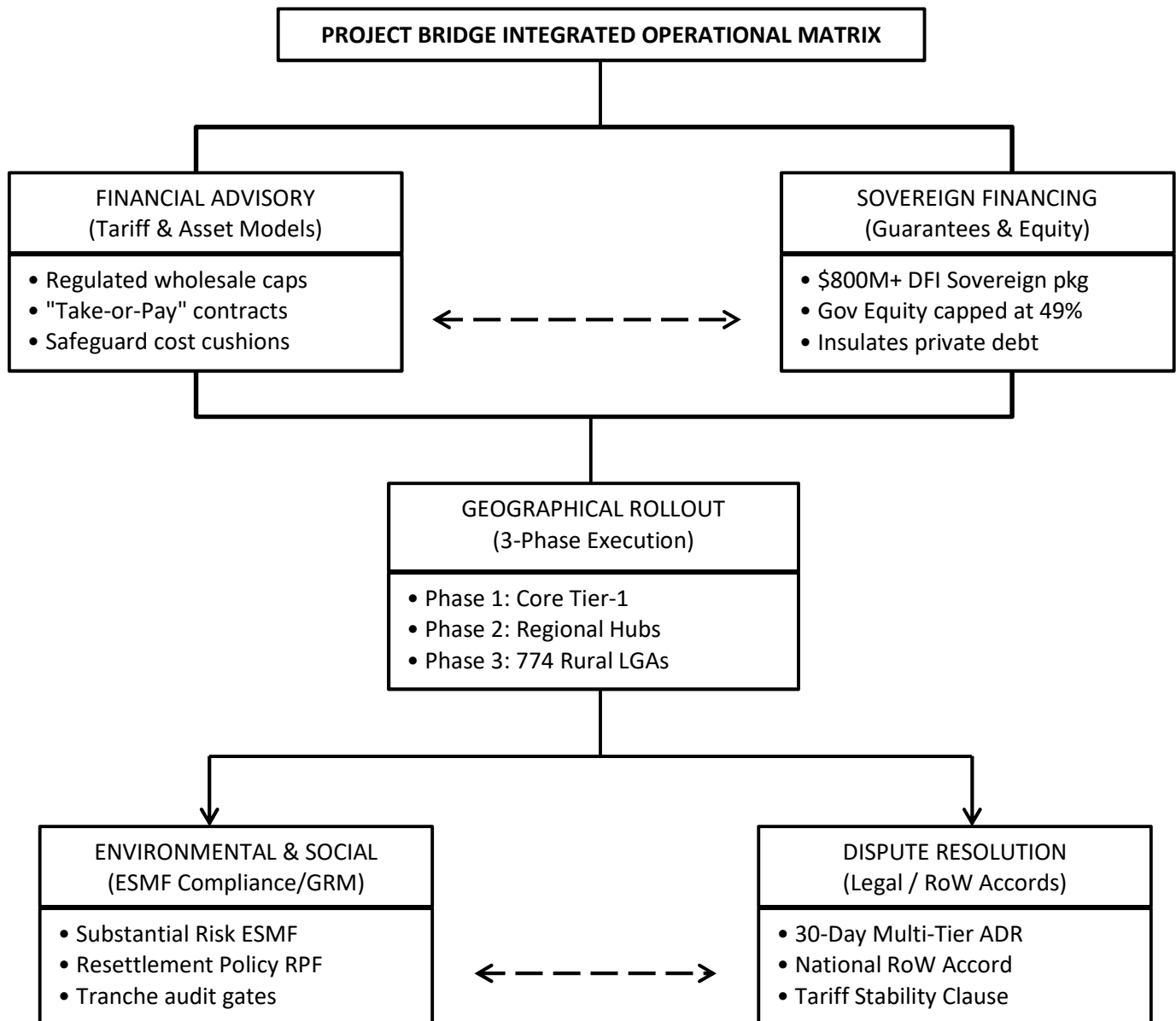
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Project BRIDGE (Building Resilient Digital Infrastructure for Growth) is a landmark **₦2.71 trillion (\$2 billion) initiative** spearheaded by the Federal Ministry of Communications, Innovation and Digital Economy (FMCIDE) Bluechip Technologies Limited Named Lead Advisor.... The project is structured to aggressively scale Nigeria's terrestrial fiber-optic backbone from 35,000 km to **125,000 km**, guaranteeing high-speed open-access broadband interconnectivity across all **774 Local Government Areas (LGAs)** Project BRIDGE: Preparation of Low-Level Designs..., African Development Bank Group approves \$200 million for Nigeria's....

This document serves as the unified master blueprint, integrating regulatory framework findings, financial advisory allocations, legal and risk-mitigation structures, procurement milestones, environmental safeguards, and the 2026 delivery matrix into a single, cohesive source of truth for policy makers and investors.

1. Master Architectural Blueprint & Structural Integration

The successful execution of Project BRIDGE depends on a tightly integrated ecosystem where legal protections, financial strategies, environmental mandates, and physical engineering rollout phases are deeply connected.



Financial Advisory Mandates and Legal Reforms

The Federal Government manages its involvement through the Ministry of Finance Incorporated (MOFI), capping public equity between **25% and 49%** Project Bridge | FMCIDE. This ensures a **51% private-sector majority stake**, keeping operational control completely commercial Nigeria Takes 49% Stake In \$2bn BRIDGE Fibre Project.

- **Transaction Advisory Allocation:** A \$1.5 million transaction advisory mandate awarded to Quest Merchant Bank handles the commercial design Consultants to

Nigeria's national fibre project to earn \$6.1 million. It models sustainable open-access wholesale tariff caps that attract private equity while protecting affordability.

- **Legal Reform Integration:** A \$750,000 regulatory compliance advisory mandate translates these economic targets into legal frameworks Consultants to Nigeria's national fibre project to earn \$6.1 million. Utilizing the newly unveiled Nigeria Model PPP Agreement, legal consultants establish corporate governance bylaws that insulate private operators from sudden, retroactive state political interference Project BRIDGE: Contract Award Notice - Legal and Regulatory Advisory.
- **Supply Chain De-risking:** A ~~N~~\$451.9 million advisory contract awarded to a consortium led by Bluechip Technologies Limited designs the bulk procurement strategy for the 90,000 km fiber asset Project BRIDGE: Nigeria inks ~~N~~\$451.9mn deal with Bluechip.... Legal teams build these supply chain maps directly into the bidding rules to comply with the anti-graft and competitive procurement guidelines required by international banks.

Investor Prequalification and Geographic Rollout

The physical deployment of the open-access network covers **three strategic phases**, each aligned with specific investor capacity requirements:

- **Phase 1 (Core Tier-1 Hubs):** Focuses on linking metropolitan economic zones, state capitals, and subsea cable landing stations. Prequalification requires bidding consortiums to show significant balance sheet strength and high liquidity to handle heavy initial CAPEX before tariff revenues are fully realized Quest Merchant Bank Named Transaction Advisor....
- **Phase 2 (Regional Expansion):** Builds out seven regional backbone rings across Nigeria's six geopolitical zones. Bidders must show a proven regulatory track record in negotiating inter-state Right-of-Way (RoW) processes across multiple state boundaries Project BRIDGE: Contract Award Notice - Legal and Regulatory Advisory.
- **Phase 3 (Last-Mile Rural Interconnect):** Extends fiber trunks deep into local administrative wards and underserved rural LGAs African Development Bank

Group approves \$200 million for Nigeria's.... Bidders are screened for their ability to manage complex community land structures and international environmental development compliance.

Environmental Safeguards, Tariffs, and Dispute Resolution

Because Project BRIDGE is classified as a **"Substantial Risk"** project by international lenders, financing depends on strict compliance with the **Environmental and Social Management Framework (ESMF)** Environmental and Social Management Framework (ESMF) August, 2025.

- **The Protection:** To avoid project delays from community or land access issues, a **30-day fast-track Grievance Redress Mechanism (GRM)** handles disputes outside standard, slow local courts Environmental and Social Management Framework (ESMF) August, 2025.
- **The Tariff Integration:** Upfront costs for land resettlement or environmental compliance are capitalized. They are recouped through a **"Safeguard Cost Recovery Cushion"** built directly into the wholesale tariffs charged to mobile networks. If a regional community dispute delays construction, a **"Tariff Stabilization Clause"** allows the operator to draw from an emergency regulatory fund Project BRIDGE Funding Momentum Reveals Delivery Challenges. This ensures the project can continue servicing its debt and paying out private shareholder dividends without interruption Quest Merchant Bank Named Transaction Advisor....

Sovereign Guarantee Structures

The Federal Government has secured **over \$900 million in sovereign-backed financing** to support the project, including a \$500 million concessional credit from the World Bank, a \$200 million loan from the African Development Bank (AfDB), a \$100 million commitment from the European Bank for Reconstruction and Development (EBRD), and a €22 million European Union (EU) grant African Development Bank Group approves \$200 million for Nigeria's..., Nigeria's Project BRIDGE hits \$900m amid

AfDB, World Bank..., Project BRIDGE Funding Momentum Reveals Delivery Challenges.

These funds flow directly into the project as a capital cushion. The sovereign guarantee shields private operators by absorbing public debt liabilities if major macroeconomic shocks disrupt the market. In exchange, private operators must respect the regulated wholesale tariff caps to ensure broadband remains affordable for universal public use
Project Bridge | FMCIDE, Project BRIDGE Funding Momentum Reveals Delivery Challenges.

2. 2026 Implementation Update

Project BRIDGE has transitioned from structural design to active deployment in 2026:
[Q1 2026: Advisory Sign-Off] ---> [May 2026: World Bank Bid Deadline] ---> [Q4 2026: Target Construction Launch]

- **Investor Sourcing:** The World Bank and FMCIDE closed the formal international bidding prequalification window on **May 13, 2026** Invitation for Pre-Qualification of Private Sector Investors.... This window gathered applications from global and domestic consortiums competing for the 51% private operating stake.
- **Engineering Readiness:** On **May 8, 2026**, the FMCIDE issued an open tender for the preparation of **Low-Level Designs (LLDs)** covering the rollout of the initial **40,000 km** segment Project BRIDGE: Preparation of Low-Level Designs....
- **Target Launch:** Physical construction is scheduled to begin in the **fourth quarter of 2026**, backed by a finalized \$6.1 million team of specialized consulting groups Consultants to Nigeria's national fibre project to earn \$6.1 million, Nigeria Commits \$6.1M to Consultants for BRIDGE Fibre Rollout.

3. Current Delivery Challenges

Despite solid funding momentum, the project faces several practical implementation challenges in 2026:

- **Macroeconomic & Currency Shifts:** The foreign-denominated DFI loan structures (\$900M+ in USD and Euros) face repayment exposure due to the ongoing volatility of the Nigerian Naira. Since wholesale network revenues are

collected locally in Naira, significant currency devaluations could impact the project's financial stability.

- **Right-of-Way (RoW) Friction:** Although the federal government supports zero-rated or standardized RoW terms, some sub-national state governments continue to levy high localized fees. This lack of uniform policy increases deployment costs, which typically range between **\$5,000 and \$15,000 per kilometer** Dearth of Last-Mile Infrastructure Threatens Digital Agenda.
- **Security & Vandalism in Phase 2/3 Regions:** Deploying open-access infrastructure across remote rural routes introduces security and asset protection risks. Cable cuts and infrastructure vandalism threaten operational stability and increase ongoing maintenance budgets.
- **Rising Commercial Costs:** Inflationary pressures have driven a **50% data tariff hike** across mobile networks. This increase squeezes customer purchasing power, creating uncertainty around initial retail demand for last-mile broadband services.

4. Future Prospects

Successfully deploying the network offers significant long-term economic and structural advantages:

- **Macroeconomic Growth:** Economic modeling shows that increasing regional broadband connectivity hubs by just 10% can generate a **2.5% increase in Nigeria's GDP**, supporting the country's transition toward a digital economy.
- **Local Manufacturing and Industrialization:** International fiber-optic cable manufacturers are partnering with local Nigerian cable firms. This technology transfer creates local jobs and helps position Nigeria as a regional exporter of network accessories to the broader West African market.
- **Academic Innovation:** The FMCIDE launched dedicated procurement tracks to fund **university-led national digital economy research clusters**. These clusters will connect tertiary institutions to the core fiber network, driving research in artificial intelligence (AI) and localized technology solutions.

5. Conclusions

Project BRIDGE provides a well-structured model for public-private partnerships in national infrastructure by capping government equity at 49% and leveraging international DFI capital. Nigeria Takes 49% Stake In \$2bn BRIDGE Fibre Project. However, its ultimate success depends on execution rather than funding. To ensure long-term viability, regulatory authorities and state governments must coordinate closely to manage on-the-ground deployment costs, protect infrastructure assets, and stabilize wholesale pricing models.

6. Actionable Recommendations

For Policy and Decision Makers (Federal Executive & FMCIDE)

1. **Launch Currency Hedging Mechanisms:** Work alongside the Central Bank of Nigeria (CBN) to establish specialized foreign exchange matching programs. This will protect the SPV's Naira revenue streams from debt service shocks related to foreign DFI loans.
2. **Operationalize Research Clusters:** Speed up the rollout of university-led research funding tracks. This ensures immediate, productive use of the Phase 1 core network capacity as soon as it goes live.

For Lawmakers (National & State Assemblies)

1. **Pass Critical National Infrastructure Legislation:** Enact statutory laws designating terrestrial fiber lines, base stations, and open-access landing points as **Critical National Digital Infrastructure Assets**. This will mandate federal protection and establish severe legal penalties for vandalism.
2. **Harmonize Public-Private Partnership Laws:** Align state-level investment laws with the Nigeria Model PPP Agreement to give international private consortiums clear legal protections across all jurisdictions.

For Policy Implementers, Regulatory Agencies (NCC, NITDA), and MOFI

1. **Enforce Wholesale Tariff Transparency:** Implement regular pricing audits through the Nigerian Communications Commission (NCC). This ensures the

"Safeguard Cost Recovery Cushion" does not lead to unfair pricing for retail consumers.

2. **Streamline ESMF Auditing Paths:** Create a unified audit desk with the Federal Ministry of Environment. This will allow rapid processing of the project's environmental clearance checklists, preventing delays in DFI funding drawdowns Environmental and Social Management Framework (ESMF) August, 2025.

For State Governments

1. **Enact the Zero-Rated RoW Accord:** Adopt the National Broadband Alliance for Nigeria (NBAN) guidelines to eliminate or standardize state-level RoW charges. Treat fiber installation as an economic driver rather than a direct tax source.
2. **Deploy Local Security & Grievance Teams:** Establish community-level mediation desks to resolve land access issues within the mandated 30-day window Environmental and Social Management Framework (ESMF) August, 2025. This protects regional construction timelines and ensures local communities share in the project's economic benefits.

Endnotes & References

- [^1]: Federal Ministry of Communications, Innovation and Digital Economy (FMCIDE) - Project BRIDGE Overview
- [^2]: FMCIDE Tender Notice - Low Level Designs for 40,000 km Fibre Rollout (May 2026)
- [^3]: StakeBridge Decision Highlight - Nigeria Takes 49% Stake In \$2bn BRIDGE Fibre Project
- [^4]: StakeBridge Institutional Report - Funding Momentum Reveals Delivery Challenges
- [^5]: TechCabal Procurement Review - Nigeria Commits \$6.1M to Consultants for BRIDGE Fibre Rollout (March 2026)
- [^6]: The Guardian Nigeria - Dearth of Last-Mile Infrastructure and Terrestrial Cost Barriers
- [^7]: African Development Bank Group - Official Approval Notice for Nigeria Digital Backbone (\$200m Loan Allocation)
- [^8]: Federal Ministry of Environment - Environmental and Social Management Framework (ESMF) Guidelines for Project BRIDGE
- [^9]: The Sun Nigeria - ICRC and Ministry of Justice Unveil the Nigeria Model PPP Agreement