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## Acronyms

ACP-EU Africa Caribbean Pacific - European Union

AEC African Economic Community
AEC African Economic Community
AfDB African Development Bank

AGIR Global Alliance for Resilience Initiative in the Sahel and West Africa

ALPC D'armes Légères et de Petit Calibre AML Anti-Money Laundering AML

AML/CFT Anti-Money Laundering and Counter Financing of Terrorist

Financing

ANAD Agreement on Non-Aggression and that of Assistance in Matters of

Defense

AQMI Al Qaeda in Islamist Maghreb AQMI Al Qaida au Maghreb Islamiste

ARIA Assessing Regional Integration in Africa
ARTI Acute Respiratory Tract Infections

ARVs Anti -Retro Virals

ATT Treaty on the Transfer of Arms

AU African Union

BAD African Bank of Development BCEAO Central Bank of West African States

BCP Basle Core Principle

BOAD Banque Ouest Africaine pour le Développement

BRVM Bourse des Valeurs Mobilieres

CAADP Comprehensive Africa Agricultural Development Programme

CADEG African Charter for Democracy and of Governance of African Union

CBM Christoffel Blind en Mission CBN Central Bank of Nigeria

CDP Community Development Programme
CDP Consortium for Development Partnerships
CEAO Communauté des Etats de l'Afrique de l'Ouest

CEDEAO Communauté Économique des États de l'Afrique de l'Ouest

CEMAC Economic Community of Central African States
CEMAC Central African Economic and Monetary Community

CER Communauté Economique Régionale

CET Common External Tariff

CFA Communauté Financière d'Afrique
CFT Counter-Financing of Terrorism
CIC Community Investment Code

CJEU Court of Justice of the European Union

CM Common Market

CODESRIA Council for the Development of Social Science Research in Africa

COFENABVI-AO Confédération des Fédérations Nationales de la Filière Bétail

COMESA Common Market for Eastern and Southern Africa CPCC Cadre de Prévention des conflits de la CEDEAO

CPI Corruption Perception Index

CPS-AU Council for Peace and Security in the African Union CREEE Centre for Renewable Energy and Energy Efficiency

CSOs Civil Society Organisations

DAF Department of Administration and Finance

DNFBPs Designated Non-Financial Business and Professions

DPA Department of Parliamentary Affairs

DTT Digital Terrestrial Television EAC East African Community

EALA East African Legislative Assembly

EBID ECOWAS Bank for Investment and Development ECCAS Economic Community of Central African States

ECCJ ECOWAS Community Court of Justice

ECJ European Court of Justice

ECO WAP Regional Agricultural Policy for West Africa

ECOAGRIS ECOWAS Regional Agricultural Information System

ECOMOF ECOWAS Mining and Petroleum Forum ECOMOG ECOWAS Cease-fire Monitoring Group ECOWAP ECOWAS Common Agricultural Policy

ECOWAS Economic Community of West African States

ECOWIP Draft ECOWAS Investment Policy

ECREE ECOWAS Centre for Renewable Energy and Energy Efficiency
ECREE The ECOWAS Centre for Renewable Energy and Energy Efficiency

ECT Energy Charter Treaty

EEC European Economic Community

EEC/EU European Economic Community/ European Union

EEEP ECOWAS Energy Efficiency Policy

EEG Export Expansion Grant

EFCCD ECOWAS Fund for Co-operation, Compensation and Development

E-Learning Electronic Learning

EMCP ECOWAS Monetary Cooperation Programme
EMSC ECOWAS Mediation Standing Committee

EP ECOWAS Parliament

EPA Economic Partnership Agreement

ERDF ECOWAS Regional Development Fund
ERDF ECOWAS Regional Development Fund
EREP ECOWAS Renewable Energy Policy
ERIB ECOWAS Regional Investment Bank

ETLS ECOWAS Trade Liberalization Scheme

EU European Union FAA African Armed Force FAA Force Armée Africaine

FAAC Forces Armées Alliées de la Communauté

FAC Force d'Attente de la CEDEAO FAC Waiting Force of ECOWAS

FAO Food and Agricultural Organization

FATF Financial Action Task Force FIUs Financial Intelligence Units

FRCI Forces Républicaines de Côte d'Ivoire

FSRB Style Regional Body FTA Free Trade Area

GDP Gross Domestic Product GEF Global Environment Facility

GEF-SPWA Global Environment Facility Strategic Programme for West Africa
GIABA Inter-governmental Action Group against Money Laundering in

West Africa

GIEPC Gambia Investment and Export Promotion Agency

GIPC Ghana Investment Promotion Centre

GSPC Group Salafiste for the Predication and the Combat GSPC Groupe Salafiste pour la Prédication et le Combat

HDI Human Development Index

HIV/AIDS HIV/Acquired Immune Deficiency Syndrome

ICP Informed and Coordinated Purchasing

ICPD International Conference on Population and Development

Programme of Action

ICT Information, Communication Technology IGAD Intergovernmental Authority on Development

ILO International Labour Organisation
IMF International Monetary Fund

IOM International Organization on Migration,

IPU-IGAD Inter-Parliamentary Union of the Intergovernmental Authority on

Development

ISER Integrated Epidemic Monitoring and Response

ISRT Inter-State Road Transit

JBP Joint Border Post

LCBC Lake Chad Basin Commission
LDUs Legislative Drafting Units
LPI Linux Professional Institute

LURD Liberians United Reconciliation and Democracy

MCP Monetary Cooperation Programme

MDGs Millennium Development Goals

MEND Movement for the Emancipation of the Niger Delta

MEPs Members of the European Parliaments
MICECI Mission de la CEDEAO en Côte d'Ivoire

MICEMA Mission of ECOWAS in Mali

MISMA International Mission of support to Mali ML/TF Money Laundering and Terrorist Financing

MNLA National Movement for the Liberation of Azawad

MONUL United Nations Observation Mission MOU Memorandum of Understanding

MRU Mano River Union

MSE Menaces Sécuritaires Emergentes
NAC National Approvals' Committee
NAIP National Agricultural Investment Plan
NANTS National Association of Nigerian Traders

NAPTIP National Agency Against Trafficking of Persons

NEEAP National Energy Efficiency Action Plans NEPAD New Partnership for Africa's Development NEPAD New Partnership for Africa's Development

NGOs Non-Governmental Organizations NHCS National Health Care Systems

NILS National Institute for Legislative Studies
NIPC Nigeria Investment Promotion Commission

NPLs Non-Performing Loans
NRA National Revenue Authority
NRA National Risk Assessment

NREPs National Renewable Energy Policies

NSE Nigeria Stock Exchange NTBs Non-Tariff Barriers

OAU Organisation of African Unity

OAU/AU Organisation of African Unity/African Union

OCCGE Organization for Coordination and Cooperation in the Fight against

OECD Organisation for Economic Co-operation and Development

ONUCI Organisation des Nations Unies en Côte d'Ivoire PACE Parliamentary Assembly of the Council of Europe

PAMD Protocol of Mutual Assistance in Defense

PAP Pan African Parliament

PCASED Programme of Coordination and Assistance for Security and for

Development

PEPs Politically Exposed Persons
PHC Primary Health Care Systems

PIDA Programme of Infrastructure Development in Africa

PIDA Programme of Infrastructure Development in Africa

PLWHIV People Living with HIV
PNA Protocol on Non-Aggression

PNA Protocole de Non-Agression pour la Sécurité et le Développement

PPP Public Private Partnership

PRIA Regional Agricultural Investment Plan PRSPs Poverty Reduction Strategy Papers PTAs Preferential Trade Agreements, PTAs

RBA Risk-Based Approach RBM Roll Back Malaria

REC Regional Economic Community
RECP Renewable Energy Programme
RECs Regional Economic Communities
RFSA Regional Food Security Reserve

RSP Regional Strategic Plan RTGS Real- Time Gross Settlement

SADC Southern African Development Authority

SADC-PF SADC Parliamentary Forum

SEDL Southwest Educational Development Laboratory

SENSAD Community of Sahel-Saharan States

SLIEPA Sierra Leone Investment and Export Promotion Act SPCC Spill Prevention, Control, and Countermeasure

SSA Sub-Saharan African
SSI Sight Savers International
STDs Sexually Transmitted Diseases
STRs Suspicious Transaction Reports

TANA Needs Assessment on Technical Assistance

UEMOA West African Monetary Union

UNECA United Nations Economic Commission for Africa
UNHCR United Nations High Commissioner for Refugees
UNIDO United Nations Industrial Development Organization

UNO United Nations Organisation

UNODC United Nations Office on Drugs and Crime UNOWA United Nations Office for West Africa

USAID United States International Agency for Development

VAT Value Added Tax

WAAC West African Airways Corporation

WACB West African Central Bank
WACB West African Currency Board

WAEC West African Examinations Council
WAHC West African Health Community
WAHO West African Health Organisation

WAMA West African Monetary Agency
WAMI West African Monetary Institute
WAMZ West African Monetary Zone

WANEP West African Network for Peace Building

WAPP West African Power Pool
WCO World Customs Organization
WTO World Trade Organisation

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## **FOREWORD**

The Economic Community of West African States (ECOWAS) has maintained a laudable objective since it was formed by leaders of West African countries on 28 May, 1975. The aim of the Community remains the promotion of cooperation and integration "leading to the establishment of an economic union in West Africa in order to raise the living standards of its people and to maintain and enhance economic stability, foster relations among member states and contribute to the progress and development of the African continent."

In view of the instability and conflicts in the sub-region, ECOWAS has added a political dimension to its functions, namely, prevention and settling of regional conflicts. Its achievements in this area have been very visible since the past two decades. To achieve its objectives, it has developed appropriate structures, created institutions, and formulated policies and programmes. The latter have been implemented in various degrees in the quest to accelerate growth and development in the sub-region. The impact of the Community, after forty years of existence, on the peoples of the sub-region is definitely of significant interest. In light of this, the National Institute for Legislative Studies (NILS), a foremost research and training institution of the National Assembly, decided to conduct research into the operations and performance of ECOWAS as part of activities to mark forty years of its existence on May 28, 2015. This book is the result of the research efforts. The publication also aligns with one of the mandates of the Institute which is to strengthen democratic processes, structures and institutions.

Very illuminating insights are provided by the book into the Organisation's programmes, achievements, challenges and prospects. The book is, accordingly, of notable policy relevance. From the findings, it is clear that ECOWAS has made moderate progress on the accomplishment of its objectives. But the achievements could have been more substantial if the Heads of State and Government of the Community had the political will to implement agreed decisions, protocols and programmes. This issue of weak political will straddles nearly all the programmes of the Community as a militating factor. Therefore, if the goals of the Community are to be realized in a significant way, the political leaders must muster the will to implement agreed protocols and programmes. The States must also be willing to cede part of their sovereignty to ECOWAS as a supranational regional body seeking to promote integration and development of the sub-region. A substantial transfer of sovereignty to the Community will enable it to truly achieve regional integration by giving priority to the Community interest. The fact that the numerous attempts at formal regional integration have not resulted in significant results and impact is due, in part, to the reluctance of Member States to agree on how best to maintain their sovereignty within the organization. This issue will need to be adequately addressed in favour of ECOWAS.

The book is structured into four sections and nineteen chapters contributed by accomplished researchers and policy makers. The issues addressed are of significant

policy relevance to the ECOWAS institutions and other stakeholders. Of particular interest to me as the Speaker of the ECOWAS Parliament, that is, the Community Parliament, are the chapters on the activities of the Parliament and its quest to enhance its powers. The latter has been a major item on the Agenda of the Third Legislature. It is gladdening that under my leadership, significant progress has been made in that direction with the adoption, on December 14, 2014, of the Supplementary Act on the Enhancement of the Powers of the ECOWAS Parliament by the Authority of heads of State and Government. This book draws attention to the implications of the enhancement and makes recommendations on required immediate actions after the Act would have been signed. The leadership of ECOWAS Parliament will also find useful, other recommendations relating to strengthening of the Parliament in order to appropriately respond to the challenges of its enhanced status.

The ECOWAS Commission and the other institutions of the Community, and other stakeholders should also be able to benefit from the findings documented in this book, especially those relating to the following, among others:

- The Monetary Cooperation Programme, especially the issues surrounding the non-realisation of the single currency objective;
- Free Movement of Persons and Goods Programme;
- Initiatives on Peace and Security;
- Initiatives on Democracy and Good Governance;
- ECOWAS Trade Liberalisation Scheme;
- Institutions such as the West African Health Organisation and ECOWAS Community Court of Justice; and
- ECOWAS Vision 2020 which seeks to transform ECOWAS from an "ECOWAS of States" to an "ECOWAS of Peoples."

If ECOWAS had not achieved substantial progress in terms of having substantial impact on the living conditions of the citizens of the Community, it is because it had been confronted with several challenges, and these are documented in the book. These need to be adequately appreciated and addressed by the Community leaders to provide a basis for ECOWAS to do more and achieve more on the economic integration and development objectives.

The style of writing the book is such that will elicit the interest of different categories of readers. Chapter 1 is introductory and provides an overview of ECOWAS programmes and performance while the concluding chapter highlights key conclusions from earlier chapters along with the challenges that have posed threats to the economic integration efforts. A reading of the two chapters will give the reader highlights of the findings, major conclusions and recommendations.

I, therefore, recommend the book to the Community stakeholders, parliamentarians, policy makers, academic researchers and others who take keen interest in economic integration issues. They will find the book to be of significant interest and relevance.

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# **SECTION A: ESTABLISHMENT INSTRUMENTS FOR ECOWAS**

# Chapter One

## INTRODUCTION

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### 1.1 PREAMBLE

In West Africa, regional cooperation and integration initiatives pre-dated the postindependence era. The regional cooperation initiatives of the colonial period were driven by the need for the colonial powers to facilitate exchange between the colonies and the industrial countries of Europe. To this end, notable region-wide schemes featured such as the West African Currency Board (WACB) and West African Airways Corporation (WAAC) in the Anglophone (English speaking) colonies of Nigeria, Ghana, The Gambia and Sierra Leone. WACB issued the legal tender for the four countries to facilitate trade transactions while WAAC facilitated air transportation. Also, the West African Examinations Council (WAEC) conducted a common examination for university admission in the four colonies. France created a monetary union with the Francophone colonial territories. In this scheme, the CFA franc which is linked to the French franc served as the monetary unit of account and it has subsisted till date. But most of the institutions/instruments of integration collapsed in Anglophone West Africa in the postindependence period. During this period, African leaders, perceiving regional economic cooperation and integration as a veritable instrument for faster, all-encompassing and least-cost way to achieve rapid economic and social development, made attempts to form regional integration blocs or groups. In West Africa, such efforts of West African political leaders of 16 countries bore fruit in the mid-1970s with the establishment of the Economic Community of West African States (ECOWAS). As at today, ECOWAS is the most populous regional economic community in Africa. It is the umbrella regional economic grouping in West Africa with groupings such as the Mano River Union and UEMOA being sub-sets.

May 28, 2015 marked the 40 anniversary of the formation of ECOWAS. The National Institute for Legislative Studies, having considered the event as significant, commemorated it with the publication of this book which examines aspects of the operations and performance of ECOWAS over the forty-year-period.

## 1.2 EVOLUTION OF ECOWAS

ECOWAS was set up on 28th May, 1975 and comprised 16 member-states which signed the enabling Treaty (Treaty of Lagos), namely: Benin, Cape Verde, Burkina Faso, Cote d'Ivoire, The Gambia, Ghana, Guinea, Guinea Bissau, Liberia, Mali, Mauritania, Niger, Nigeria, Senegal, Sierra Leone and Togo. Mauritania, however, withdrew its membership in 2001, thus leaving 15 countries as the current member states. Article 2 of the Treaty defined the aim of ECOWAS as "to promote co-operation and development in all fields of economic activity, particularly in the field of industry, transport and communications, energy, agriculture, natural resources, commerce, monetary and financial questions in all social and cultural matters for the purpose of raising the standard of living of its peoples, increasing and maintaining economic stability, fostering closer relations among its members, and of contributing to the progress and development of the African continent". To this end, the aspiration is to have established a West African Common Market and a Monetary Union.

In 1993, the 1975 Treaty was revised to accelerate the process of regional integration. The revised Treaty (signed on 24th July, 1993) re-affirmed the 1975 Treaty and re-stated the aim of the Community as promoting cooperation and integration "leading to the establishment of an economic union in West Africa in order to raise the living standards of its people and to maintain and enhance economic stability, foster relations among member states and contribute to the progress and development of the African continent". The revised Treaty extended economic and political co-operation among member states and designated the achievement of a common market and a single currency as economic objectives. On the political front, the Treaty formally assigned the Community with the responsibility of preventing and settling regional conflicts.

Furthermore, ECOWAS member states decided that the organisation would, over time, become the sole economic community in the region with a view to economic integration and the realization of the objectives of the African Union (AU). In line with this, in May 2002, the ECOWAS Conference of Heads of State and Government adopted a Declaration and Plan of Action for the Implementation of the New Partnership for Africa's Development (NEPAD) and designated

ECOWAS as the coordinating and monitoring body for the implementation of the Programme in West Africa. ECOWAS, therefore assumed the role of the regional

community responsible for making NEPAD operational in West Africa. So far, it has internalized the NEPAD programme.

In order to facilitate cooperation, coordination, harmonization and integration, several institutions have, over time, been created or provided for to be created in the protocols. Among these are the following:

- The Conference/Authority of Heads of State and Government
- The Council of Ministers
- The Executive Secretariat (the Commission from 2006)
- The Community Parliament
- The Community Court of Justice
- The Economic and Social Council (yet to be created)
- The West African Health Organisation (WAHO)
- ECOWAS Bank for Investment and Development (EBID)
- ECOWAS Regional Development Fund (ERDF)
- ECOWAS Regional Investment Bank (ERIB)
- West African Monetary Agency (WAMA)
- West African Monetary Institute (WAMI)
- Specialized Technical Commissions

Many of the above institutions were the products of the 1993 revised Treaty.

For ECOWAS, as an organisation, to play a more effective role in the integration and development of the sub-region within the global economic environment, the ECOWAS Authorities have, over the years, operated the strategy of reviewing and modifying the mandate and structure of the Community Institutions. One of such reforms was the transformation of the ECOWAS Executive Secretariat into a Commission. At its Summit in Niamey on 12th January, 2006, the ECOWAS Authority of Heads of States and Government decided to transform the ECOWAS Secretariat into a nine-member Commission, headed by a President to be assisted by a Vice-President and seven sectoral commissioners. The objectives of the transformation are to enhance the supranational capacity that would enable it function in an optimal manner and make the institutions more efficient with a view to enabling them fully play their role in the integration and development process of the region and to better adapt to the international environment. The initial restructuring is reflected in seven Directorates as follows with a Commissioner in charge of each Directorate:

- Administration and Finance with four departments: General Administration; Human Resources; Conference services; and Finance.
- Agriculture, Environment and Water Resources, with two departments: Agriculture and Rural Development; and Environment and Water Resources.

- Human Development and Gender, with three departments: Education, Science and Technology; Gender, Youths, Sports and Culture; and Humanitarian and Social Affairs.
- Infrastructure, with three departments: Transport and Telecommunications;
- Industry; and Energy.
- Macroeconomic Policies, with three departments: Multilateral Surveillance;
- Research and Statistics; and Private Sector.
- Political Affairs, Peace and Security, with three departments: Political Affairs;
- Observation Centre; and Peace Support Operations and Regional Security.
- Trade, Customs and Free Movement of Persons with three departments: Trade and Customs; Free Movement of Persons and Tourism; and Industry and Mines.

The ECOWAS Commission effectively took off on Thursday, 1st February, 2007, with the assumption of duty of the Vice President and six Commissioners. Later, further restructuring was effected such that the directorates are now referred to as Departments. Against the backdrop of the need to enhance the effectiveness of the integration process and improve the development outcomes in the sub-region, the ECOWAS Authority of Heads of State and Government, in 2007, introduced a transformational ECOWAS Vision 2020. The Vision seeks to transform ECOWAS from the current "ECOWAS of States" to an "ECOWAS of People". The vision statement is as follows: "to create a borderless, peaceful, prosperous and cohesive ECOWAS sub-region built on good governance where all the people have the capacity to access and harness the region's abundant resources through the creation of equal opportunities f or sustainable development and environmental preservation". This entails the transformation of ECOWAS into a single economic space in which its people transact business and live in dignity and peace under the rule of law and good governance, have access to the abundant resources of the sub-region, and are able to exploit them through the creation of opportunities under a sustainable environment. The achievement of the vision is hinged on five building blocs: regional resource development, peace and security, governance, economic and monetary integration, and private sector growth. The Vision 2020 Plan is the current framework for the integration activities of the Community.

## 1.3 OVERVIEW OF ECOWAS PROGRAMMES AND PERFORMANCE

Over the years, ECOWAS has evolved as the umbrella organisation for sub-regional cooperation, integration and development in West Africa. To this end, several programmes have been formulated and implemented or are still being implemented, reflecting the priorities of poverty reduction, consolidation of peace and security, food security, infrastructure development, trade capacity enhancement, and market integration. Some of the key programmes are as follows:

- i. Free movement of persons: A major programme of ECOWAS, this seeks to promote trade and integration through the promotion of free movement of persons, goods, services and capital, as well as the right of residence and establishment for all Community citizens. It entails the abolition of entry visas, introduction of the ECOWAS passport and the ECOWAS brown card.
- ii. ECOWAS Trade Liberalisation Scheme (ETLS): This programme aims at facilitating free trade among members by abolishing tariff barriers on all forms of trading (among members). The Community has made significant progress on this scheme. With the coming into force of the Common External Tariff (CET) in January, 2015, ECOWAS has achieved the status of a customs union.
- iii. ECOWAS Monetary Cooperation Programme (EMCP): ECOWAS adopted the Monetary Cooperation Programme (EMCP) in 1987 as a logical component of its economic integration agenda. The EMCP was designed to create a harmonized monetary system for ECOWAS through the observance of a set of convergence criteria intended to strengthen the macroeconomic fundamentals of the member states. A stable system of exchange rate management and eventual adoption of a single monetary policy and currency for the sub-region was also envisaged. The EMCP was to become operational in 1992. A fiveyear-time frame (1987-1992) was adopted to enable member countries prepare for the single currency. But the target date could not be realized, nor the subsequent ones. The new target date is year 2020. Meanwhile, a Second West African Monetary Zone (WAMZ) has been established by four Anglophone countries (The Gambia, Ghana, Nigeria and Sierra Leone) and Guinea. The hope is that this zone will merge with UEMOA (Francophone countries: Benin, Burkina Faso, Cote d'Ivoire, Guinea Bissau, Mali, Niger, Senegal and Togo) to create a single monetary zone for the sub-region. The problem though is that before the two zones can merge, the UEMOA countries would need to delink from the euro (to which they are attached through France) and independently manage their currency in order to create a level playing field. Reluctance on their part in this respect, may cast doubt on the target date of 2020 for the region-wide currency.
- iv. Peace and Security, Democracy and Good Governance: This programme seeks to facilitate the attainment of the core objectives of the Community. However, it has for some time now, occupied the centre stage of the activities of ECOWAS. West Africa has remained a region characterized by political instability and insecurity. As a result, ECOWAS has initiated actions to promote regional peace and security through direct intervention in crisis areas

such as Liberia and Sierra Leone. Violent conflicts have been contained, through conflict prevention interventions in the areas of preventive diplomacy initiatives, fact finding missions, quiet diplomacy, diplomatic pressure and mediation. Interest has been demonstrated by the Community in the promotion of good governance especially through ensuring free, fair and credible election as a panacea for the avoidance of conflicts in the region.

- v. Common Agricultural Policy: The ECOWAS Common Agricultural Policy (ECOWAP) was established in light of the agrarian nature of the sub-region. The programme aims at a modern and sustainable agriculture based on effective and efficient family farms as well as the promotion of agricultural enterprises.
- vi. Infrastructure: This programme recognizes that lack of infrastructure (transport, energy, communication and water) seriously affects trade, competitiveness and the development of the region. The improvement of infrastructure is therefore, aimed at reinforcing the economic, trade and political integration as well as help to achieve greater social equity and reduce asymmetries among countries. The programme is multifaceted, focusing on areas such as telecommunications, energy, road, air and rail transport. It includes the establishment of road and rail as well as air links between Member States. The Community is also designing f or implementation of a Programme of Infrastructure Development in Africa (PIDA) through measures which include resource mobilization and a greater involvement of the private sector.

On the whole, ECOWAS has recorded modest progress. Although the goal of full monetary and economic union has yet to be achieved, some achievements are discernible. A number of programmes have been introduced, as noted above, and implemented in different degrees. A common external tariff was approved in December, 1999 and substantial progress has been made towards its full implementation to the point of coming into effect of the Common External Tariff in January, 2015. Notable but slow progress has also been made in the establishment of a second monetary zone, namely, the West African Monetary Zone (WAMZ) which, hopefully, will merge with the West African Monetary Union (UEMOA) to create a single monetary union in West Africa. Besides, ECOWAS has been working towards developing and integrating regional infrastructures, for example, in the spheres of inter-connecting the existing national transportation and communication networks and the energy sector. Not least among the achievements is the contribution of the organization to peace and security in the sub-region. West Africa has experienced a notable return of peace, and security in recent years. ECOWAS has, over the years, gained the confidence of the international community for its intervention in

Liberia, Sierra-Leone, Togo, and Guinea-Bissau. With the establishment of the Council of Wise to further promote peace and prevent conflict, a more proactive step has been taken to secure peace in the region.

Nevertheless, there has been a big gap between decision-making and implementation as most programmes remain weakly implemented. The result is that economic and social conditions in the sub-region remain uninspiring. Although, as at today, West Africa is the most dynamic regional economic community in Africa, with economic growth rates that averaged about 6.0 percent in recent years, the growths have not translated into poverty reduction and improved quality of life of the citizens. Most member states fall into the group of countries with low Human Development Index (below 0.50). More than 56 percent of the sub-region's 300 million population in 2014 lived on less than a dollar a day while 40 percent are illiterate. About 40 percent of the population lack access to potable water. Unemployment, especially youth unemployment, is very high across the sub-region. Thus, even with the progress made, real development has continued to elude the sub-region. ECOWAS remains one of the poorest regions in the world with pervasive human misery and endemic and seemingly intractable poverty. Many of the regional and national programmes have apparently not yielded the desired impact on development or improvement in the lives of the citizens.

Very many factors have mutually interacted to constrain striking progress in the Community. Notable among these are the issues of colonial heritage, weak political will, inadequate funding of community institutions, institutional weaknesses and bad governance, poor private sector participation, proliferation of regional integration schemes resulting in overlapping memberships, and the economic constraint reflected in the pursuit of import-substitution policies and protection of inefficient industries by high tariff barriers, coupled with high economic dependency syndrome. On the one hand, the colonial heritage left many countries to be dependent on their former metropolitan countries and this tended to work against viable regional groupings as commercial and political links with the former colonial masters tended to be more important than links within the sub-region and commercial and transport networks are oriented towards former colonial centres to the detriment of intra-regional trade. On the other hand, the political factor relates to lack of will and commitment manifested in unwillingness of governments to surrender sovereignty on macroeconomic policy making to a regional authority. Besides, decisions reached at the political level of the Heads of States and Government are not immediately reflected in national legislatures, budgets, development plans and programmes. In other words, in many cases, agreements reached and protocols signed at the regional level have hardly been implemented or ratified at the national level.

#### 1.4 SIGNIFICANCE OF THE BOOK

The book, "Forty Years of ECOWAS", is of significance considering that it has been written at the time of marking the forty years anniversary of the organization, having been established on May 28th, 1975, with clear objectives which hinge on using economic integration as a strategy to achieving accelerated growth and development of the sub-region, and substantial improvement in the living conditions of the citizens. Forty years is a relatively long period in the life of an organization that is geared towards improving human development. Since its establishment, ECOWAS has developed structures, created institutions and, above all, formulated policies and programmes, and adopted protocols, all aimed at accomplishing its objectives. It has also implemented institutional and structural/policy reforms. In light of these, the National Institute for Legislative Studies (NILS), a foremost policy and legislative research institution, considered it apposite to commission research into the different aspects of the activities of ECOWAS including its institutions, programmes and the strategic framework of Vision 2020 which seeks to transform the Community from an "ECOWAS of States" to an "ECOWAS of People" by the year 2020. It was considered that the researches would provide useful insights into the achievements, lessons, challenges and prospects of the organization, and be of significant policy relevance. Indeed, the ECOWAS authorities would find the contents of most aspects of the book quite useful in charting new directions for the organisation after forty years of existence. Some of the chapters, for example, those which focused on the ECOWAS Parliament, contain in-depth assessments, observations and recommendations which the institution could benefit from immensely. Besides, policy makers, academic researchers and various stakeholders will find the book to be of notable interest and relevance.

#### 1.5 OVERVIEW OF THE CHAPTERS

The book is divided into nineteen chapters. **Chapter 1**, as the introductory chapter, provides an overview of ECOWAS in terms of its evolution and objectives, the key programmes initiated to achieve the goals of economic integration and development of the sub-region, and performance in terms of achievements. The point is underscored that overall, ECOWAS has recorded modest progress. Although the goal of full monetary and economic union has yet to be achieved, a number of achievements are discernible. However, there has been a big gap between decision-making and implementation as most programmes remain weakly implemented. The result is that economic and social conditions in the sub-region remain uninspiring. Efforts must, therefore, be intensified by the ECOWAS Commission to do more if the Vision 2020 will be achieved and the conditions of living of the citizens improved significantly. But then, the sub-region's Heads of States and Government must develop the political will to implement agreed protocols and programmes, otherwise the attainment of Vision 2020 will be highly doubtful.

Chapter 2 discusses the establishment instruments of ECOWAS. The chapter first clarifies the concepts of regional economic integration, ECOWAS Community laws and harmonization of laws. Thereafter, it examines the nature and scope of the legal regime establishing ECOWAS, as an institution aimed at achieving regional economic integration, and some successes in the implementation of the Community establishment instruments. Apart from providing insights into the primary and secondary sources of the Community laws, the chapter outlines the Community Conventions and Protocols as well as the new legal regime and legislative power of the Community reflected in Supplementary Acts, Regulations, Directives, Decisions, Recommendations and Opinions. Besides, are the insights into the four phases of economic integration in the sub-region, and human rights protection in the context of regional integration. One point that is stressed is that the experience of ECOWAS, though not perfect, confirms that unless member states give up some parts of their national sovereignty and empower regional integration institutions to make binding decisions, and to implement them, little progress can be made. Another is that the realization of the aims and objectives of the economic integration agenda is heavily dependent on the political will of the member states to discharge their obligations in the context of the Community agenda.

Chapter 3 focuses on the role of the ECOWAS Commission in the economic integration process in West Africa. The Commission evolved from the Secretariat through a restructuring process to enable it implement programmes, projects and policies aimed at achieving the vision, mission and objectives of ECOWAS. In light of this, the chapter addresses a number of issues which seek to advance understanding of the role of the ECOWAS Commission in regional integration, economic cooperation and peace building. Specifically, the chapter discusses the evolution of the ECOWAS Commission and its objectives, orientation of the Commission, and the Commission in relation to the Vision 2020. A set of recommendations conclude the chapter. The chapter makes the important observation that the objectives of ECOWAS have shifted from purely economic matters to accommodate cultural, environmental, peace and security issues. Indeed, the philosophical worldview of ECOWAS, as a regional organization, has changed and the organization is working in sectors other than the economy and the state. Perhaps, in view of the current activism of the Community in peace keeping and conflict prevention, there is the observation in the chapter that the Commission must extend its operations beyond political management to inculcate technical expertise that will stimulate development of the region's productive forces. Also, in light of the aspiration of the Community to transit from an ECOWAS of states to an ECOWAS of people, the Commission must place emphasis on the human dimensions of development that have become critical in the international discourse of development. Overall, the author is of the view that much has been achieved by ECOWAS in the 40 years of its existence. But there

is more to be accomplished, especially at the level of civil society. The ECOWAS vision of an integrated and borderless region predicated upon the principles of democracy and the rule of law is on course but has not been fully realized. And for this to happen, the Commission needs to articulate the required grassroots approach that is commensurate with the vision of an "ECOWAS of the people."

After providing an overview of ECOWAS in terms of the identifiable programmes, Chapter 4 examines different aspects of the activities of the ECOWAS Parliament which constitute the focus. Information is provided on the structure of the Parliament, its competence, and highlights of the activities of the three legislatures so far. The activities relate to deliberations and reports/resolutions on referrals from the Community institutions and self-initiated matters on regional integration and development, promotion of democracy and good governance, and what can be considered as a landmark achievement of the Third Legislature, namely, the adoption by the ECOWAS Authority of Heads of States and Government, in December, 2014 of the Supplementary Act on the Enhancement of the Powers of the ECOWAS Parliament. This Act provides for legislative and co-decision making powers for the Parliament. However, even now that the Parliament has no legislative powers, it ensures the representation of the people of the sub-region within the integration process. It gives the people a voice by advising the Community Decision makers on issues and policies that are in the best interest of the people. The ECOWAS Parliament has, however, had to contend with several challenges, some of which are: lack of legislative powers and autonomy, duality of membership status, multiple changes in the composition of Parliament in the course of a legislature, and technical staff inadequacy.

The focus of **Chapter 5** is an examination of the dynamics of the processes of the enhancement of the powers of the ECOWAS Parliament to include law making and oversight against the backdrop of the fact that since its existence so far, the Parliament has had the power to only proffer advisory and consultative opinion on matters relating to integration and development in the sub-region. But there have been moves to enhance the powers. And so, in view of the historical evolution of the Parliament and the steps taken to enhance its powers from advisory to co-decision-making, the chapter examines the challenges of the proposed legal framework for the enhancement of the powers of ECOWAS Parliament, and hence provide a better understanding of the political challenges within the institution. To this end, the chapter is structured into four sections. After the introductory section which highlights the evolutionary nature of regional integration, is section 1 which brie y discusses the ECOWAS Parliament and its quest for enhanced powers. The literature on regional parliaments and their powers is reviewed in section 2 to provide comparative context. In section 3, the framework for enhanced legislative powers for ECOWAS Parliament, the challenges, strategies and their

implications are discussed. Information from the literature is complemented with information from interviews of stakeholders. The last section contains conclusions, strategies and next steps to actualize the enhancement of powers goal. The author is of the view that from a technical perspective, the proposed framework for enhancing the powers of the ECOWAS Parliament is feasible and can be achieved. It is, however, important to be realistic and recognize the fact that it is more a political than a technical process which could drag on for some years. The ECOWAS Parliament will have to find mechanisms of constructively engaging Heads of States in the sub-region as well as consider other strategies identified in the chapter to get the power enhancement process to move beyond the adoption, in December 2014, by the Authority of Heads of States and Government, of the Supplementary Protocol on the Enhancement of Powers of the Parliament.

The focus of **Chapter 6** is an assessment of the operational effectiveness of the ECOWAS Parliament. The assessment entailed the following: examination of the structure of the Parliament and its ability to carry out the specified mandate; assessment of the operational processes of the Parliament; appraisal of the activities, results achieved and impact; identification of the factors enabling or hindering performance; identification of needs to bridge identified performance gaps; and making useful recommendations. The core sections (1-4) contain the analysis and discussions while section 5 provides conclusions and recommendations. The assessment shows that since the inauguration of the first legislature in November, 2000, the Parliament has developed its organizational structure, built institutions and capacity and implemented activities geared towards achieving its current mandate. It has also had to contend with challenges to its ability to effectively represent the populace of the sub-region, some of which relate to its advisory role/lack of law-making powers, and lack of continuity of tenure of members drawn from various National Parliaments. Besides, there have been a number of operational issues relating to structure, capacity and its effective use, and activities. However, in the context of its current mandate of proffering advice and consultative opinion on economic integration and development issues in ECOWAS, the parliament has recorded some notable achievements, one of which is the adoption on December 15, 2014, of the Supplementary Act on the Enhancement of the Powers of Parliament, at the Forty-Sixth Ordinary Session of the Authority of ECOWAS Heads of States and Government held in Abuja. But it needs to strategise on how to tackle the likely challenges to the implementation of the Supplementary Act, for example, determining the cost implications of implementing the Act; and mobilizing adequate funding to run a full- edged Parliament. Although it is important that the Parliament has been relatively effective in implementing its current mandate, there is the need to improve the operational performance by: getting the remaining actions on the Supplementary Act concluded and commencing its implementation; exploring sources of adequate and stable funding for the

activities of Parliament including Development partners; improving infrastructure and facilities in identified areas of deficiencies; providing systematic capacity building programmes for Members of Parliament and staff; and ensuring that Members and staff have adequate remuneration.

Chapter 7 examines the role of the ECOWAS Community Court of Justice (ECCJ) in the integration of West Africa and seeks to find out if small strides had been taken in the wrong direction. It undertakes a comparative analysis of the early experiences of the ECCJ and the European Court of Justice (ECJ) to demonstrate that International Courts with fairly similar design features and mandates may end up playing significantly different roles in relation to their parent organisations as a result of different sociopolitical needs within the integrating region. The chapter observes that although the ECCJ has design features that are similar to the ECJ, the former has not impacted integration in West Africa anywhere near as much as the ECJ has impacted on European integration. Indeed, the ECCJ has been active in protecting human rights in recent times, a role that sends it in the wrong impact direction. This observation derives from the discussions in sections 2, 3 and 4. But the chapter also argues though that the protection of human rights is not irrelevant to the integration project. For this to be so, the ECCJ's human rights mandate should be applied as a functional instead of a general human rights competence. The last section concludes the chapter.

Chapter 8 focuses on the activities, achievements and challenges of one of the ECOWAS institutions – the Inter-governmental Action Group against Money Laundering in West Africa (GIABA). This institution is concerned with promoting concerted actions in the design and diligent implementation of harmonized anti-money laundering (AML)/counter-financing of terrorism (CFT) regimes in West Africa, consistent with international standards. The chapter observes that at the time of the establishment of GIABA in 2000, its mandate focused on money laundering alone. But as the link between money laundering and terrorist financing became increasingly evident across the globe, the status of GIABA was revised in 2006 in order to incorporate terrorist financing into its mandate. Thus, the significance of GIABA lies in the full awareness of ECOWAS member States that achieving a stable regional, financial system is impossible in the context of rapidly growing risks of serious financial crimes such as money laundering and terrorist financing and related organized crimes.

GIABA, according to the chapter, has made significant progress in a number of spheres. It can be said with a high degree of confidence that West Africa has made significant progress in the struggle against the increasing global threats of money laundering and terrorist financing since the year 2000 when GIABA was established. But then, while it may be untenable to argue that the scourge of money laundering and terrorist financing in the region has gone down with the establishment of GIABA, the very fact that the

institution provides a platform for regional collaboration and cooperation against these evils is a notable stride that cannot be gainsaid. Also, in all Member States the necessary political will to permit and promote the implementation of acceptable international AML/CFT measures has been growing, as evident in the enactment and revision of relevant laws and the resourcing of relevant agencies. Nevertheless, enormous challenges remain to be tackled by the institution. These are expected to be tackled in the institution's 2016 - 2020 Strategic Plan.

Chapter 9 examines the activities of the West African Health Organisation (WAHO), a specialized agency of ECOWAS whose operations transcend the linguistic borders of the sub-region. It was created in view of the health issues plaguing the sub-region with the aim of providing the highest possible level of health care delivery to populations in the sub-region based on harmonized policies in Member States, pooling of resources and cooperation between Member States and third-party countries, with a view to collectively and strategically finding solutions to community health problems.

The chapter seeks to address how WAHO has managed to improve the health security environment in ECOWAS member states, the role of WAHO through an analysis of its missions and structures, programmes and actions. These are examined in sections 2 and 3. The chapter observes that, as part of its strategic plans, WAHO executed some actions aimed at combating malaria, malnutrition, HIV/AIDS, maternal and infant mortality; preventing blindness; promoting drugs and vaccines; epidemiological monitoring; training and health information management, among others. Some achievements are discernible. But the health care sector problems remain quite acute in the sub-region in spite of the remarkable results that have been obtained. Thus, notable challenges have continued to constrain achievements. Section 3 discusses the various challenges that are inherent in the proper functioning of the organisation's regional health system. The chapter has a notable suggestion to the effect that WAHO's health strategy should focus on strengthening cooperation and coordination, supporting sharing of viable knowledge and information with three major axes that it identified.

One of the core elements of the ECOWAS regional integration and development agenda is the free movement of persons, services and capital and the right of residence and establishment. This is in view of its importance in achieving the overall integration goal of growth and development of the sub-region through the nexus between migration and trade, integration and development. In 1979, the Protocol on Free Movement of Persons was adopted. **Chapter 10** assesses the performance on this protocol. The point is made that although significant progress has been made in the implementation of the protocol, free movement of persons and goods within the sub-region has not been fully achieved. The achievements of the free movement protocol include abolition of visa requirement, legal recognition of the rights of residence and establishment, growing use of ECOWAS

travel documents, adoption of the use of biometric identity cards, among others. But there are still many obstacles to the free movement of persons across borders including administrative hurdles in securing valid travel documents, high costs of procuring travel documents, multiplicity of check points by security units which serve corrupt interests of some officials, language barriers, and harassment, intimidation and extortion of migrants at border posts. There is the political factor of weak political support and rivalry along language lines (Francophone versus Anglophone). Also of note is lack of political will to implement faithfully the Protocol on free Movement. Besides, political instability in the sub-region, often involving armed conflicts, is a disincentive to movements across the sub-region. After examining different aspects of the implementation of the Free Movement Protocol in sections 2 to 4, the chapter, in section 5, discusses the challenges. Section 6 concludes the chapter with recommendations directed at redressing the challenges.

**Chapter 11** focuses on the implementation of the Protocol on the ECOWAS Trade Liberalisation Scheme (ETLS). The interest is on the performance of the Scheme which the author considers as less than satisfactory, considering the subsisting low volume of intra-regional trade, significant obstacles to the movement of goods across national borders in the sub-region, and transport bottlenecks. Indeed, the chapter examines the public and private sector perspectives on the obstacles to the full compliance with the Trade Liberalisation Scheme, among which are challenges relating to completion of ETLS application for m, determination of rules of origin (computation of value addition/determination of the value of local content of the product not wholly produced in the Community), existence of multiple procedures for customs clearance, high cost of transporting goods across borders, etc. The five core sections, in succession, examine/ discuss the development of the ETLS protocols, the level of implementation of the protocols by member states, the factors militating against the full implementation of the scheme, and ways to enhance its implementation. A short conclusion ends the chapter. One final point relates to the chapter's verdict on the performance of the ETLS. Another school of thought considers the Scheme as largely successful to the extent that the Common External Tariff has been adopted and was launched for implementation in January, 2015.

Monetary integration in ECOWAS is assessed in **Chapter 12** with a view to identifying the achievements, major challenges, and proffering suggestions to redress them. The chapter first provides a background by discussing the various forms of monetary integration: informal exchange rate union, a formal exchange rate union, a full monetary union, adoption of another country's currency (dollarization), and a currency board. The point is made that in ECOWAS, UEMOA, comprising 8 Francophone countries, exhibits the features of a full monetary union while the non-UEMOA countries implement a

looser form of monetary cooperation. The discussion of ECOWAS' monetary integration road map in section 2 throws light on the institutional framework for monetary integration and aspects of the elements of the road map. Section 3 of the chapter appraises the Monetary Cooperation Programme and identifies challenges. One major finding is that the much expected single currency objective has not been achieved. The launch date for the currency has been postponed a number of times, and 2020 is now the new date. Partly accounting for this problem is the non-compliance of members of the zone with the macroeconomic convergence criteria, and these have remained a stumbling block. Till date, no member country has met all the agreed criteria. The countries with the highest compliance rate met five out of the ten criteria. This, along with many other challenges, also outlined, have continued to threaten the achievement of the monetary integration objectives. Section 4 of the chapter concludes with some recommendations.

**Chapter 13** discusses the Peace and Security Initiative of ECOWAS. It observes that ECOWAS was established as an international organization with an economic orientation. However, because it was confronted with insecurity and chronic political instability of member states, the organization became concerned early with questions relating to regional peace and security which are necessary for successful economic integration. Accordingly, ECOWAS proceeded to extend its area of competence from economics to defence and security. It has over the years adopted protocols and mechanisms/instruments geared towards bringing about peace in the sub-region. For the past two decades, it has had cause to intervene in some conflict-ridden member states by sending troops to help restore peace and security. This chapter examines the different aspects of the ECOWAS Peace and Security Initiative: the legal framework and texts in section 1 and the mechanisms for managing conflicts in section 2. Against the backdrop of the difficulties encountered in efforts to manage conflicts in the sub-region, section 3 highlights the political and financial challenges and the interference of foreign powers. The point is also stressed that apart from the political crises and classical conflicts, the West African subregion must, henceforth, face new security problems like the "Emergent Security Menaces" from terrorist and separatist groups. The fourth section draws attention to the need for new security strategies relating to a rigorous application of the texts and prevention of conflicts. In conclusion, the chapter observes that ECOWAS has become one of Africa's sub-regional organisations which have invested in the domain of peace and security. But it is far from realizing the environment of peace and security it wishes, and so its policy initiatives remain relevant.

An assessment of the ECOWAS Initiative on Democracy and Good Governance is undertaken in **Chapter 14.** In this direction, the chapter is structured into three major sections. The first section highlights the various Treaties, Protocols, and Instruments aimed at ensuring democracy and good governance in ECOWAS, in particular,

mechanisms for conflict prevention, management, resolution, peace keeping and security. Section 2 focuses on the mechanisms for the implementation of the various instruments while 3 discusses the challenges and outlook. The chapter acknowledges that ECOWAS had undertaken many initiatives over the last two decades which have brought relative stability to the sub-region. But within the framework of democracy and good governance, the initiatives have achieved mixed results despite the adoption, in 2001, of the Additional Protocol on Democracy and Good Governance. An important observation is made to the effect that the success of the democratization process and the building of democracy requires economic progress for the enhancement of the population's living conditions and to sustain their interest in the democratization process. Also, beyond the innovative nature of the various mechanisms, the range of initiatives remains limited in substance and in implementation due largely to lack of leadership and political will, among other challenges.

**Chapter 15** focuses on analysis of the laws and policies relating to ECOWAS energy resources and management. It is written against the backdrop of the need to appraise the progress of ECOWAS in achieving its objectives relating to promoting cooperation and development in energy and natural resources. The chapter first clarifies the concepts of energy and natural resources, law and policies in section 1, and then examines in section 2, the prospects and challenges of managing ECOWAS energy and natural resources. In the latter section, it is observed that the sub-region is blessed with diverse energy and natural resources which, if adequately managed, could propel the region to a developed country status. Although the region has achieved respectable economic growth rates, propelled mostly by natural resources, such achievement has not translated into improved quality of life for ECOWAS citizens. Section 3 identifies ECOWAS' laws and policies for managing energy and natural resources in the sub-region while the succeeding section examines the implementation of the laws and policies. The section observes that regional energy framework and strategies were adopted because of the stubborn energy crisis confronting the region and its effects on the economic development of member states. In the light of limited impact, ECOWAS has continued to work with Member states and other development partners to improve energy production, distribution and utilization. The fifth section concludes with a summary and recommendations, stressing the need to harmonise the energy and natural resources sectors given the interlinkages between them.

**Chapter 16** has the title: "Evaluation of the ECOWAS Policy on Political Integration". The author acknowledges that the sub-regional integration process entails political, economic and social convergence of a group of countries conscious of the limitations of their national policies and desirous of optimizing their prospects of development. In execution, however, the scope of discussion is narrowed to an evaluation of important aspects of political integration in ECOWAS, in terms of performances and challenges. To

this end, the chapter is structured into two main sections. The first section which considers the ECOWAS sub-regional integration process as being on course, examines the institutional architecture of integration. It acknowledges that ECOWAS has many institutions that ensure, at any point in time, the integration of the different member states with a mechanism of singular functionality. It also highlights the various protocols, texts and legal frameworks relating to the free movement of persons and goods; security, prevention and resolution of conflicts in the community space; and democracy and good governance. In light of these, the conclusion is reached that ECOWAS has acquired the tools of its sub-regional integration policy that would enable it to make significant progress. In section 2 of the chapter, is the view that after forty years of existence, ECOWAS has, to its credit, a number of concrete achievements, despite the difficulties encountered in the field. The achievements are highlighted in two areas: political (relating to the establishment of the Community Justice System and ECOWAS Parliament) and economic (relating to the free movement of persons and goods, and sector-based infrastructure policies). Among the sub-regional economic communities in Africa, the author considers ECOWAS to be ahead on the free movement of persons, goods and services programme. But the chapter acknowledges that despite the advances made, a number of obstacles and challenges slow down the pace of integration in the subregion; some of them stand on the political and institutional, and structural and normative domains. In this direction, the chapter argues that for the effectiveness of ECOWAS, member states must have the political will to transfer sovereignty to Community Institutions and bodies.

Chapter 17, although entitled, "Understanding the ECOWAS Vision 2020", does much more than the title suggests by providing rich information and analysis of the ECOWAS integration experience before the introduction of the Vision 2020 in 2007. By so doing, the chapter provides a robust context for outlining the elements of the vision and integration performance. The chapter, in section 1, following the introduction, discusses the changing context of ECOWAS in terms of geography and demography, socioeconomic developments, political developments, economic and monetary integration, institutional development, among others. The point that emerges is that although ECOWAS has made remarkable progress, real development has continued to elude the region which remains one of the poorest among the regions in the world. This is the background to the adoption of Vision 2020 which is discussed in section 2 in terms of the rationale, elements of the vision including the building blocs. The point is made that in moving to adopt a common peopled-oriented regional vision, ECOWAS leaders recognized that past and unsuccessful development efforts have been dominated by government and its agents. Believing strongly that West Africa's development can best be achieved by working together within an ECOWAS of people framework, the ECOWAS Heads of States expressed a common regional will by adopting a vision that

replaces the current "ECOWAS of States" with an "ECOWAS of People". Section 3 of the chapter brie y assesses the performance of the vision plan and discusses the challenges. Of particular significance are the challenges relating to intra-regional trade, youth unemployment, de-industrialisation, single currency, TLS, free movement of persons, and democracy and good governance. Embedded in the discussion of the challenges are suggestions of desired actions. The final section contains short concluding remarks.

The theme addressed in Chapter 18 is: "Legislative Drafting Office as a tool for Regional Integration: A Comparative Study of the ECOWAS and European Union". The chapter argues that good legislation could serve as a catalyst for regional integration within the European Union (EU) and, by extension, the Economic Community of West African States which is arguably modelled after the institutions of the EU. Further, since legislation is a product of the legislative drafting process which is undertaken by legislative drafting offices (which are currently non-existent within the EU and ECOWAS), the chapter argues that legislative drafting offices are critical and fundamental for promoting regional integration within the ECOWAS and that the first steps should be taken to establish such offices. But then, there will be need to choose one from two competing models: a centralised legislative drafting office, which is the prevalent model and "mechanism" within the common law or a decentralised legislative drafting model prevalent within the civil law systems. According to the author, each of these two choices has its implications in terms of advantages and disadvantages. In arriving at these conclusions, the chapter undertook, in five sections, a comparative analysis of the institutional arrangements for legislative drafting within the EU as primary comparator. Vital lessons are then distilled from the models of legislative drafting of national governments and intergovernmental organisations as secondary comparators.

Chapter 19 concludes the book by drawing key conclusions from the discussions of the various issues focused by the chapters. It also highlights some recommendations in the context of the conclusions.

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