Committees in the Nigerian National Assemb	bly:
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A Study of the Performance of Legislative Functions, 2003-2013

National Institute for Legislative Studies National Assembly, Abuja Committees in the Nigerian National Assembly: A Study of the Performance of

Legislative Functions, 2003 - 2013

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First Published: November, 2010

ISBN: 978-978-4999397

Second Edition: December, 2014

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Acronyms

ABUTH Ahmadu Bello University Teaching Hospital

ACBF African Capacity Building Foundation
AGF Accountant-General of the Federation

APC All Progressives Congress

APRM Africa Peer Review Mechanism

ASC Ajaokuta Steel Company

BASA Bilateral Air Services Agreement

BMPIU Budget Monitoring and Price Intelligence Unit

BOT Build Operate and Transfer
BPE Bureau of Public Enterprises
BPP Bureau of Public Procurement

CBN Central Bank of Nigeria
CBO Congressional Budget Office

CCECC China Civil Engineering Construction Company

COE Council of Europe

COREN Council for the Regulation of Engineering in Nigeria

CRS Congressional Research Office

DG Director-General

DPM Due Process MechanismDSC Delta Steel CompanyFA Federation Account

FAAN Federal Airport Authority of Nigeria

FCT Federal Capital Territory

FERMA Federal Roads Maintenance Agency
FMBN Federal Mortgage Bank of Nigeria
FMT Federal Ministry of Transport

GAO General Accountability Office

GINL Global Infrastructure Nigeria Limited
ICAO International Civil Aviation Organization
ICT Information and Communication Technology

INEC Independent National Electoral Commission

LUTH Lagos University Teaching Hospital
MCA Millennium Challenge Account

MDAs Ministries, Departments and Agencies

MDGs Millennium Development Goals

MPs Members of Parliament
NAF Nigerian Air Force

NAMA Nigerian Airspace Management Authority
NAPEP National Poverty Eradication Programme

NASS National Assembly

NBTE National Board for Technical Education NCAA Nigerian Civil Aviation Authority

NCBWANational Congress for British West AfricaNCCNigerian Communications CommissionNCCENational Board for Technical Education

NCS Nigeria Customs Service

NDDC Niger Delta Development Commission

NDI National Democratic Institute

NDIC Nigeria Deposit Insurance Corporation
NDPHC Niger Delta Power Holding Company
NEPAD New Partnership for Africa's Development

NESREA National Environmental Standards and Regulations Enforcement Agency

NGOs Non-Governmental Organizations

NHF National Housing Fund

NAICOM National Insurance Commission

NCCE National Commission for Colleges of Education

NILS National Institute for Legislative Studies

NIMET Nigerian Meteorological Agency
NIOMCO National Iron Ore Mining Company
NIPPs National Integrated Power Projects

NISER Nigerian Institute of Social and Economic Research

NNDP Nigerian National Democratic Party

NNPC Nigerian National Petroleum Corporation

NOSDRA National Oil Spill Detection and Response Agency

NRC Nigeria Railways Corporation
NUC National Council on Privatisation

NURTW National Union of Road Transport Workers

NYSC National Youth Service Corps

OPVs Oral Polio Vaccines

PA Personal Assistant

PAC Public Accounts Committee

PACE Parliamentary Assembly of the Council of Europe

PARP Policy Analysis and Research Project

PDP Peoples Democratic Party

PHCN Power Holding Company of Nigeria
PMG Parliamentary Monitoring Group
PRC Parliamentary Reform Committee
RBDAs River Basin Development Authorities

REA Rural Electrification Agency

RMAFC Revenue Mobilisation, Allocation and Fiscal Commission

SABI State Accelerated Broadband Institute

SAHCOL Skypower Aviation Handling Company Limited

SEC Securities and Exchange Commission

SME Small and Medium Enterprises

SOs Standing Orders

SON Standards Organisation of Nigeria

SPDC Shell Petroleum Development CompanySROC Standing Rules and Orders Committee

TRACON Total Radar Coverage of Nigeria

TSC Ticket Sales Charge

UBE Universal Basic Education

UCH University College Hospital (Ibadan)

UN United Nations

USAID United States Agency for International Development

VAT Value Added Tax
WIN Women in Nigeria

Preface

This book is the second edition of *Committees in the Nigerian National Assembly: A Study of Performance of Legislative Functions* covering the period, 2003 – 2010, and published in 2010 by the Policy Analysis and Research Project, the forerunner of the National Institute for Legislative Studies. The specific focus of the book remains the performance of oversight functions by the National Assembly Committees.

Legislative oversight is a core responsibility of the Legislature. It refers to parliamentary checks on the implementation of the law, policies and programmes by the executive. Among the objects of oversight are the identification and avoidance of inefficiency and waste in government; determination of government's effectiveness in carrying out public policy, as set by the Legislature; and ensuring that the Executive complies with legislative intent. Over time, Legislatures have increasingly become scrutinizing bodies aiming to deliver responsible and accountable government. When the Legislature performs the oversight function well, along with the other functions of law making and representation, it is able to connect citizens to their government by providing a place where their needs can be articulated, giving them a say in shaping rules that govern them, and providing them with a redress if government power is abused.

Two considerations led to the publication of the second edition of this book. First, significant data challenges were encountered while writing the first edition, resulting in notable data gaps. These gaps needed to be remedied with updated data collected through a more painstaking and consistent strategy. Second, it is necessary to update the first edition with information that covers legislative activities up to the 2013/2014 legislative session, thus assisting the Institute to meet its goals of data bank development and enhancement of information availability to legislators, researchers and other stakeholders. Although this edition has also been challenged by relatively incomplete data due to poor storage of legislative documents and limited cooperation of officials, the information used in this new edition is more robust and provides a basis for better insights into the performance of legislative functions by the NASS committees.

Significant improvements have been made to the nine chapters of the First Edition of the book. This Edition demonstrates greater success in quality and depth of data, perspectives on legislative oversight, comparative analysis of the committee system, empirical data on oversight performance, and analysis/interpretation. Chapter one provides background information on the objectives and methodology of

the study, while chapters two and three review concepts, theoretical and empirical perspectives on the legislature and its committees, and oversight. Chapter four examines the resource profile for legislative work in the National Assembly and observes that although the National Assembly has achieved significant improvements in human capacity and physical facilities over the past years, funding has remained a subsisting challenge to legislative activities including oversight. The other main chapters, namely, five to eight, provide empirical information on and analysis of legislative activities of committees of the National Assembly, in particular oversight. The specific issues covered include the following: dimensions and structures of oversight, mechanisms and instruments for oversight, oversight activities and achievements of committees, capacity issues in oversight, outcomes of legislative oversight, and challenges and constraints to the performance of oversight functions. The final chapter contains summary, conclusions and recommendations.

This book provides significant insights into the performance of the oversight function by the National Assembly committees. The findings and outcomes indicate that oversight of the executive has been successful to some degree while there is room for significant improvement. While the oversight function has not been neglected by NASS, and a good number of the committees have done well, various challenges, identified in the book, to effective oversight performance remain. An accomplishment of the recommendations in the concluding Chapter, will enhance the confidence of the public in the legislature and its legislative activities.

The Institute acknowledges the efforts of Prof. Mike I. Obadan and Mr. Abidemi Adegboye in writing this revised edition of the book. The updated data were collected and collated by Messrs Gbahabo Terfa and Gabriel O. Falade. The Institute appreciates their contributions.

Dr Ladi Hamalai, MFR

Director-General

December, 2014

Chapter One Introduction

1.0 Preamble

Modern democracies are characterized by shared decision-making between the legislative, executive, and judicial branches of government. Each country's Constitution formally structures this interaction, allocating political powers and the relative influence each branch of government has over the other and over policy making (NDI, 2000). Among the branches of government, the legislature occupies a central position in the machinery of governance as it is traditionally vested with formal lawmaking power, giving it some capacity to shape or at least influence public policy. Aside from this traditional role, the parliament performs oversight functions through which the government is held accountable to the electorate. The oversight functions are vested in the Legislature as a fundamental principle of the separation of powers and on account of Parliament being an institution of the people's representatives. These oversight functions are performed within the framework of the Committee system. The Committee system assumes great importance since Parliament in its corporate nature cannot have complete oversight over government and all its activities. The committees employ several oversight tools or mechanisms to effectively carry out their functions. Among the oversight tools employed in Nigeria are questioning and interactions, visits and inspection, bill referral and committee hearings, investigative hearings, examination and approval of appropriation bill, and vetting of the auditor-general's reports. With these oversight tools, the legislative body plays an active role in understanding and monitoring the performance of the executive arm of government and applies this knowledge to its traditional function of lawmaking.

Legislative oversight functions vary depending on the nature and type of government adopted. For example, in Nigeria, during the consideration of Appropriation Bills, each standing committee is given charge over the estimates of the Ministry for which it has oversight or functional responsibilities, thereby becoming sub-committees of the Appropriation Committee in both chambers. However, in the

United States there is no such framework; rather there are about 12 - 13 subchambers of the Appropriation Committee (Salim, 2001).

Regardless of the variations in oversight functions and tools available, there appears to be a consensus on its central idea, namely, review and evaluation of selected activities of the executive branch of government linked to lawmaking (Ohio, 2008; NDI, 2000). Oversight empowers the legislature to scrutinize the policies of the executive well before they are enacted like the Appropriation Bill and also see to the effective implementation of the laws made, whether in fact they address and correct the problems or improve the purpose for which they were made. The general essence of oversight therefore is to provide checks and balances so as to enhance development. Accordingly, it has been argued that the principle behind legislative oversight of Executive activity is to ensure that public policy is administered in accordance with the legislative intent. Following this principle, the legislative function does not cease with the passage of a bill. It continues with oversight of the implementation of the law. It is only by monitoring the implementation process that members of the Legislature uncover any defects and act to correct misinterpretation or maladministration. In this sense, the concept of oversight exists as an essential corollary to the law making process.

In Nigeria, the Constitution clearly spells out the oversight functions of the legislature. The 1999 Constitution, section 88, provides as follows:

- "(1) Subject to the provisions of this Constitution, each house of the National Assembly shall have power by resolution published in its journal or in the official gazette of the government of the federation to direct or cause to be directed an investigation into:
 - a) Any matter or thing with respect to which it has power to make laws; and
 - b) The conduct of affairs of any person, authority, ministry or government department charged or intended to be charged with the duty or responsibility for:
 - i) executing and administering laws enacted by the National Assembly.
 - ii) disbursing or administering moneys appropriated or to be appropriated by the National Assembly.

- (2) The powers conferred on the National Assembly under the provisions of this section are exercisable only for the purpose of enabling it to:
- a) Make laws with respect to any matter within its legislative competence and correct any defect in existing laws; and
- b) Expose corruption, inefficiency or waste in the execution or administration of laws within its legislative competence and in the disbursement or administration of funds appropriated by it".

One may be tempted to suggest that the oversight functions of the legislature are only incidental to legislation. However, this view may need to change considering, for example, that the Appropriation Acts on which the oversight functions are primarily based, are laws within the competence of the National Assembly following section 88 (2) (a) of the 1999 Constitution. The oversight functions in that section are aimed at exposing corruption, inefficiency, and waste not only in the administration of the Appropriation Act generally, but in the disbursement or administration of funds appropriated by the Act. Accordingly, the sections also allow the oversight functions to cover the implementation of any current Appropriation Act with a view to identifying any defects made to some projects for the purposes of correcting same in the next Appropriation Act. With this Constitutional power bestowed on the Legislature, the Nigerian law-makers, like those of other parliaments, are vested with notable roles in oversight activities and they perform them in the context of the committee system.

In recent years, the legislature has carried out a range of oversight activities (ex-ante and ex-post) through the committee system. Some of these activities include the technical appraisal of Appropriation Bills, conduct of several reviews of executive branch programs, conduct of public hearings on some of the executive branch activities, establishment of a formal procedure for the review of all administrative rules adopted by the executive branch (Ministries, Departments and Agencies - MDAs).

For effective legislative oversight, there must be the means of measuring the committee's effectiveness. While the principle of legislative oversight largely remains as espoused by the 14th Century House of Commons and reinforced by the Wilsonian political philosophy, its application in modern days demands that there must be a set of objectives or standards against which it can be assessed and measured. If this is not done, the Parliament's oversight role will tend to be unclear as there will be no identifiable criteria by which to judge the reporting bodies - given the new politico-economic order where many governmental functions are being hived off to agencies outside ministerial control.

However, although it is not easy to measure the effectiveness of an oversight committee, it is necessary to make some attempts to do so as the information provided will be helpful in the sense that it will identify means of improving on oversight performance where there are lapses. In other words, the measurement will provide feedbacks and thus help improve the effectiveness of Parliamentary oversight.

Several articles have been written and studies carried out on the various activities (including oversight performance) of the National Assembly since 1960. Ojo (1997), in volume I of his book, provides a historical survey of Colonial Administration in Nigeria before Independence. In volume II is a historical survey of Nigerian governmental system: 1960-1993 while in Volume III, the author assesses the Nigerian Legislature in terms of its origin, organization, processes, procedures, and practices. Dunmoye, et al (2007), in their edited book, provided a compendium of articles which provide insights into the relationship between the legislature, Constitution, and Democracy, within the context of historical, social, economic and political issues, as well as the role of the legislature in institution building, foreign policy and economic development. Other studies on legislative oversight functions in Nigeria, include Oyewo (2007), (Ojo, 1997), Obayuwana (2008). However, in spite of the literature available on legislative oversight in Nigeria, there was, as at 2010, little knowledge of the performance and effectiveness of committees with respect to their oversight functions. This prompted the Policy Analysis and Research Project, National Assembly, to undertake a study, published in 2010 that sought to redress the problem. The study evaluated the performance of committees of the National Assembly in relation to their oversight functions over the period, 2003 to 2010, but with data being generally more available in the sub-period, 2007-2009. The present book updates the information in the original study to 2013/2014. The book is richer in both the data content and analysis. Greater efforts have been made to minimise data gaps.

1.1 Objectives of the Study

The subsisting general objective of the study is to evaluate the Committees of the National Assembly with respect to the performance of their oversight functions with a view to coming up with recommendations to improve performance. The evaluation is extended from 2010 to 2013. In furtherance of the broad objective, the study specifically examines the following, among others:

- Resource base for legislative work
- Dimensions of and structures for oversight;
- The mechanisms and instruments of oversight employed;
- Various oversight activities and achievements of the committees;
- Committees' oversight activities in relation to international practices;
- Capacity issues in the performance of oversight;
- Outcomes of legislative oversight;
- Challenges and constraints to the performance of oversight functions;
- Implications of the findings and challenges for policy in the form of recommendations.

In executing the study, it was recognised that all the committees have a general obligation to perform oversight functions but that the terms of reference do vary from one committee to another depending on their specific functions and objectives.

1.2 Rationale and Significance of the Study

The legislature is not only vested with formal lawmaking power which tends to shape and influence public policy, but also with the power to oversee the effective implementation of the laws made. However, in Nigeria, there is no current knowledge of the extent to which the legislature has been effective in carrying out the constitutional responsibility of oversight. One of the motivations for the study therefore is to provide insights into this issue. Insights are also provided from an international comparative analysis of the performance of Committee activities,

particularly in other nations with similar constitutional provisions. The information provided will be helpful to the legislature. In this direction, the study does not only provide information on performance but also on the critical challenges and ways of improving on performance. The study is thus indispensable for providing feedbacks and helping to improve the effectiveness of National Assembly (NASS) programs organized by the National Institute for Legislative Studies (NILS).

Since NILS is the capacity builder for the National Assembly, the analysis and findings in the study provide information that will enable it have knowledge of the capacity constraints and the gaps to be filled. Essentially, the study will help NILS make relevant decisions relating to its programs, budgets, and strategic planning towards enhancing the capacity of the NASS legislators and staff. Since the budgetary allocation of funds highly depends on the results achieved, this study has great value.

1.3 Framework of the Study

A study of this kind can be approached from different perspectives depending on the conceptual interpretation of evaluation. Evaluation plays an integral role in determining the effectiveness or impact of programs, projects, and policies. DHHS (1999) defines evaluation as the assessment of program performance (efficiency, effectiveness, and responsiveness) through the analysis of data or information collected systematically and ethically, and the effective use of the resulting information in program or policy decision-making and program management. This definition encompasses a range of evaluation activities with their respective meanings as follows:

Outcome evaluation: measures the immediate or intermediate effects of a program with respect to the stated goals or objectives.

- Impact evaluation: looks at the broader and long-term results, intended or unintended, of program on populations or institutions involved.
- Implementation or process evaluation: assesses the nature of program inputs and outputs and their relationship to the stated goals and objectives.
- Policy assessment: examines policies with respect to their development, implementation, or their impact on program activity.
- Cost-benefit or cost-effectiveness analysis: develops methodology and its

- application to assess the relationship of program results to program costs (direct and indirect), often in comparison with alternative programs.
- Survey data analysis: evaluates the results of programs or policies by analysing data obtained from surveys.
- Performance measurement and data system: identifies and tests the validity and reliability of process, output, and outcome indicators to measure the performance of programs and develop programs or data system supporting implementation of the government performance.
- Simulations and models: use computer simulations and modelling techniques to analyse the impact of policy changes on services delivery systems and beneficiaries.
- Management synthesis: integrates the results from multiple independent evaluation studies within a defined program or policy area in a fashion that improves the accessibility and application of those results.
- Evaluation feasibility study: assesses the clarity and importance of program goals and objectives, the consensus of program stakeholders on the potential utility of evaluation information, and the availability of relevant performance data before committing to a full-scale program evaluation.
- Evaluation design project: procures assistance in developing an evaluation design, measurement tools, or analytic models in preparation for fully implementing an evaluation.
- Instrument development project: develops evaluation instruments (design, measurement, or analytic) for a specific program or for general use by any Ministry, Department, or Agency.
- Evaluation technical assistance: helps donor officials and grantees with any aspect of evaluation planning, project design, implementation, analysis, or use of results.
- Evaluation dissemination: identifies target audiences and mechanisms to inform program constituencies and evaluation stakeholders about evaluation results.
- Evaluation training/conference: maintains the professional skills and expertise of evaluation staff through opportunities, and promotes the

dissemination of evaluations through conferences.

Even though there are many evaluation approaches in line with a wide range of activities that exist, the main objective of evaluation is to influence decision-making. With different objectives which reflect different evaluation activity, it is necessary that the appropriate evaluation design is chosen for the relevant activity or programs. NDI (2000), however, posits that how complex and precise the evaluation technique will be, depends on who the decision maker is and on what type(s) of decisions will be taken as a consequence of the findings. Sequel to that, different decision makers demand not only different types of information but also vary in their requirements of how informative and precise the findings must be. Based on that, the evaluator's first concern is the indicators of interest, whether the evaluation would be on provision or utilization of services, coverage or impact measures. The second concern pertains to the type of inference to make, whether the evaluation would be a statement of adequacy, plausibility, or probability. In addition to these, Habicht (1999) opines that other factors that affect the choice of an evaluation design include the efficacy of the intervention, the field of knowledge, timing and costs.

The foregoing framework can be conveniently categorized into the summative evaluation (of established interventions) and the formative evaluation approaches. The formative evaluation technique seeks to fine-tune program implementation at the infancy stage, thereby assessing the overall adequacy of changes in outcomes which may support a decision in the right direction. The summative evaluation framework provides two classification axes: the first refers to the indicators of interest, that is, whether one is evaluating the performance of intervention delivery or the impact of intervention or behavioural indicators. The second axis refers to the type of inference to be drawn, including how confident the decision maker should be, that any observed effects were in fact due to the intervention. The kind of inference refers to the adequacy, plausibility or probability of the intervention.

For the purpose of this study, no formal use is made of both the summative and formative evaluation techniques because of serious data limitations; rather some elements of the frameworks are reflected in the simple evaluation approach adopted entailing an analysis of the oversight activities and assessment of the outcomes.

1.4 Scope of the Study

Nigeria operates a presidential system of government involving a central federal government and sub-national governments, each deriving its powers from the constitution. Under the arrangement, there is the National Assembly and the State Houses' of Assembly. This study however, is limited to the National Assembly which is bi-cameral in structure, comprising the House of Representatives and the Senate. The study focuses on evaluating the performance of the activities of committees in the National Assembly with particular reference to their oversight functions over the period, 2003 – 2013, especially the more recent years with more robust data. However, the study does not try to evaluate the performance of all the Committees in both chambers; rather, it concentrates on some committees that have 'key roles' to play in the dynamics of the Nigerian governance and economy. Data availability was also a major consideration in focussing on some committees. However, in this second edition of the book, in a few cases, analysis is carried out for all the committees where data are available.

The period of the study covers 2003 – 2013, implying updating of the data for the period, 2010 - 2013. The entire period spans the tenures of three governments under three different leaderships. However, because of data incompleteness there is no firm basis for any comparison of the periods.

1.5 Methodology

In the study that gave rise to the first edition of this book, two major approaches were employed to collect data: questionnaire survey and content analysis of sessional reports from the Senate and House of Representatives. The oral interviews technique was used to complement the questionnaire survey method. Two questionnaire surveys were conducted. The first targeted all distinguished senators and all Honourable members who were committee chair-persons as well as all committee clerks/secretaries in both the Senate and House of Representatives. But only the Committee clerks/secretaries (22 of them) in the Senate completed and returned the questionnaires administered on them. A huge data gap thus surfaced. This necessitated another field survey also entailing the use of questionnaires to generate a fresh set of data. The structured questionnaire was designed to reflect the

composition of the two chambers and covered Senators and Members of the House of Representatives who served in the National Assembly from 2003 to 2007. 25 questionnaires were administered purposively to the legislators. The information obtained from the 20 questionnaires retrieved was rather limited. Hence much reliance was placed on the sessional reports.

Thus, the second stage of data collection was the extraction of data from sessional reports. These reports include the periodic and annual reports of committees of the National Assembly. Altogether, information was obtained on 220 Committees, made up of 74 from the Senate and 146 from the House of Representatives. This apparently skewed committee representation can be explained. There are more members and committees in the House of Representatives than the Senate. Secondly, and very importantly, in the last two years of the study, information was available on committees in the House but the research team could not obtain the required information from the Senate.

The data for the revision and updating of the analysis in this second edition of the book were obtained with approaches similar to the above for the first edition: questionnaire survey, oral interviews and content analysis of sessional reports from the Senate and House of Representatives. The oral interview method targeted the Library and Information and Communication Technology (ICT) staff, and the clerks of committees, where data was limited from the sessional reports of such committees. The questionnaire survey conducted targeted the management staff and the committee clerks in both chambers of the National Assembly. questionnaires administered to committee clerks in the Senate, only 23 were completed and returned while in the House of Representatives, of the 65 questionnaires administered to committee clerks, only 17 were completed and returned. Also, out of the 18 questionnaires distributed to the management staff, only 10 were completed and returned. But more importantly, and regrettably, there was not much useful substance in the completed questionnaires from clerks and management staff, perhaps, due to their limited interest in completing the questionnaires. Consequently, much reliance had to be placed on the sessional reports and some oversight reports of the committees. To this end, information was obtained from a total of 146 Committees. According to the National Assembly website, there

are 90 committees in the House of Representatives and 56 committees in the Senate. This explains why more committees were targeted in the House of Representatives.

In both editions of the book, the data obtained formed the basis of the analysis in chapters 4 to 8. The method of data analysis included content analysis of the sessional reports while the quantitative data were analysed with frequency tables, simple percentages, charts, etc. The essence is to make the analysis and reporting readable and easy to understand.

1.6 Limitations of the Study

The major limitation of the first study was the relatively inadequate (and in some cases, poor quality) data which precluded the use of more sophisticated evaluation techniques. Secondly, the non-coverage of the oversight activities of all the committees was another limitation. It was then advised that some of the generalizations and conclusions might have to be taken with caution. And very importantly, too, was the caution that the comparison of the oversight activities of the Senate and the House should not be taken far as a uniform basis for such comparison was not available. This revised edition has also been challenged by the phenomenon of relatively inadequate data due to poor storage of legislative documents, lukewarm attitude and limited cooperation of committee clerks and staff of NASS. Access to sessional reports was difficult and this delayed the data collection process. Nevertheless, the information used for this second edition is more robust and it provides a basis for better insights into the performance of legislative functions by the NASS committees.

1.7 Structure of the Book

The rest of the report is divided into eight chapters. Chapters 2 and 3 provide a theoretical review of issues relating to the legislature and oversight. While chapter 2 examines the legislature and its committees, chapter 3 discusses perspectives on legislative oversight. International perspectives on the issues are also reflected in the two chapters. In chapter 4 is a discussion of the resource base for oversight and legislative work generally. The effectiveness of the oversight committees depends partly on the availability of resources – human, financial and physical resources in the

form of infrastructure, among others. The analysis shows that human and physical facilities in NASS have improved significantly since 1999 when democratic governance resumed in the country. But financial resources still pose a challenge to legislative activities. Chapter 5 discusses the background to legislative committees' activities and oversight in Nigeria while Chapters 6 and 7 provide empirical information and analysis on oversight activities. In particular, chapter 6 profiles committee activities, particularly on oversight, while 7 discusses oversight outcomes. The analysis indicates while NASS committees have not neglected the oversight function, there is room for significant improvement of performance. However, the challenges and constraints to legislative oversight outlined in Chapter 8 will need to be effectively addressed. This requires conscientious implementation of the recommendations outlined. Finally, chapter 9 provides the summary, conclusions and recommendations of the study.

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